

## **Jurisdictional Landscape Programs**



# Financing Landscape Programs – Integrating Different Financing Sources



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## **INTEGRATED FINANCING: KEY ELEMENT -- HOW MUCH?**

- How much will it cost? What are the policies, programs and measures to be facilitated and funded toward sustainable land use / landscape approach
- How much funding can we find? What are the sources, strings potentials (How much for reporting & transaction costs?)
- How much should we spend on different activities, areas and interest groups (= stakeholders)? Where is the greatest need, the greatest potential, the greatest potential return?
  - How much can other parties bring to the table (private sector, financial institutions, small scale agents)? Cumulative value of small scale decentralized actions can be large!

## HOW MUCH IS IT WORTH IN THE LONG RUN?

- Improved livelihoods and food security
- Improved rural economy, increased productivity, new markets, jobs
- Improved environment, watershed, and ecosystem functioning
- Improved access to other economic opportunities: climate smart products, nature based tourism
- Links back to WHY are we doing it

Wider Economic Gains

Welfare of People

**Quality of Life** 

New Climate Economy

Beyond Carbon & Climate Change

## **INTEGRATED FINANCING: PROS AND CONS**

## Why it is Good:

- Helps to implement change
- Can buy things, pay people, create positive incentives for actors
- Can cover up front investments needed for longer term change: Human capital
- External financing is best when it pays for a transition to something bigger and better
- Long term: Programs should selffinance from agents & economic activity in the landscape

#### Why it is Hard:

- Different donors, different priorities, different criteria for different sources
- Different agencies, sectors, districts, users have competing needs/wants
- Challenge of sequencing (timing) & delivery to right agents, right locations
- (New) Results based: No funds without performance
- Challenges of communication & expectations

# FINANCING: KEY PIECES OF AN INTEGRATED STRATEGY & PACKAGE

Matching Financial Sources to Priority Actions & Results

Leveraging Financial Resources From Multiple Sources

Results-Based Financing

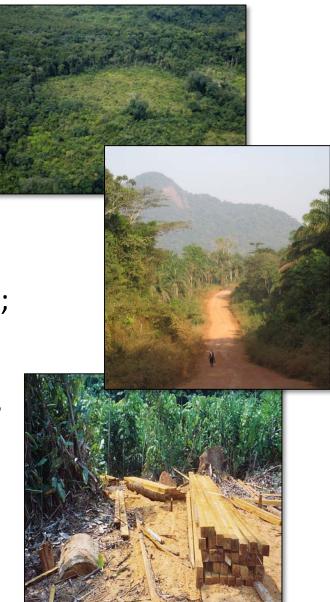
Enabling Conditions to Allow/ Stimulate Investment Attention to Needed Incentives, Behavior Changes

Clear Benefit Sharing Plan & Structure

## **MATCHING FINANCING TO PRIORITY NEEDS & RESULTS**

Financial planning needs understanding of different funding sources & their characteristics. Some sources:

- Are more reliable than others or are easier to obtain
- Can be used freely to meet priority needs; others come with conditions
- Take a long time & effort to establish, less good for short term needs
- Longer term, these may offer steady, reliable financing to meet recurring costs



## **MATCHING FINANCING TO PRIORITY NEEDS & RESULTS**

Finance Source	Good For	But Can Have Limits
Grants	<ul><li>Public goods</li><li>Poverty reduction</li><li>Low cost</li></ul>	<ul> <li>Global economic conditions</li> <li>Donor partner changing political conditions</li> <li>Time or target restrictions (unsustainable)</li> <li>May be strings attached &amp; transaction costs</li> </ul>
Loans	<ul> <li>Productive uses</li> <li>Full ownership</li> <li>Better for up front investments</li> <li>Priorities with good returns</li> </ul>	<ul> <li>Must pay back</li> <li>Risk of low returns</li> <li>Not for sustaining operations, routine costs</li> <li>May be strings attached &amp; transaction costs</li> </ul>
Govt Own Finance	<ul> <li>Priority development programs</li> <li>More sustainable for based functions</li> </ul>	<ul> <li>Must compete with other sectors/ priorities</li> <li>Limits on amount</li> <li>Constraints on big, up front investments</li> <li>Subject to changing political allocations</li> </ul>

#### **MATCHING FINANCIAL SOURCES TO PRIORITY NEEDS & RESULTS**

Finance Source	Good For	But Can Have Limits
Climate Finance – may be grants or loans	<ul> <li>New &amp; additional beyond development or poverty needs</li> <li>Aimed at mitigation, adaptation, resilience</li> </ul>	<ul> <li>May be limited in time, but good window for now</li> <li>Subject to global political conditions, negotiations</li> </ul>
Results Based Finance	<ul> <li>Must deliver the performance to get the payments</li> <li>Creates incentives for new forms of economic activity, behavior change</li> <li>Places value on climate friendly actions, non consumptive uses</li> </ul>	<ul> <li>Usually pays the increment or incentive (carbon sequestration)</li> <li>Not the full cost (tree planting, landscape management)</li> <li>Risks &amp; uncertainties of delivery, leakage, etc</li> <li>Long term may depend on global markets, climate negotiations</li> </ul>

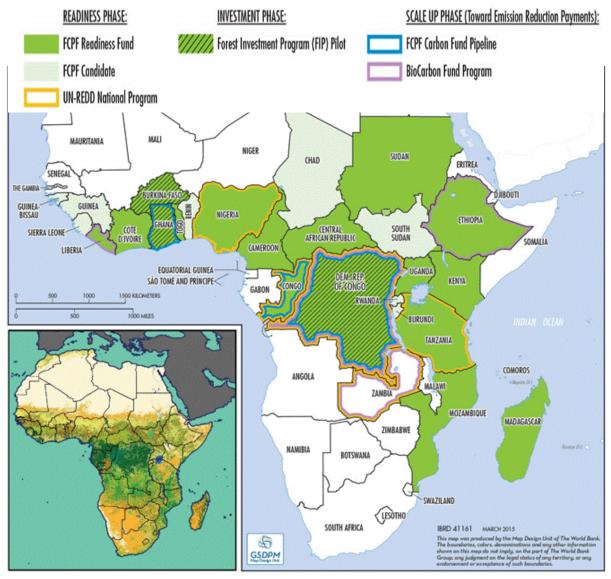
# Leveraging & Integrating: International Finance for **Forests/ REDD / Landscapes**



Degraded

# Leveraging & Integrating: International Finance for Forests/ REDD / Landscapes

#### Africa: Good Effort to Access Climate Finance



Mozambique Jurisdictional Landscape Workshop, FINANCING, p. 10

# Leveraging & Matching: Government's Own Finance



#### **Government Financing Sources**

- Taxes on activities, goods, services
- Subsidies (a way of leveraging action, financial choices)
- Natural resource revenues and royalties
- Fees for goods and services

#### **Government Financing Advantages:**

- Indicates commitment; sustains action/progress independently
- Sends an important signal to both donors & private sector
- Provides funds for matching from other sources









## **Leveraging Financial Resources From Multiple Sources**

- Leveraging means making your funds go farther, crowding in other money
- Cost sharing = matching funds (GEF)
- "Top up" or incremental funding for climate / public good features of a project
- Challenge / Block grants (subnational government) (Brazil)
- Incentive payments (PES)
- Risk sharing, risk reduction
- Enabling conditions to attract private sector sources



# LEVERAGING & MATCHING: PRIVATE SECTOR CONSIDERATIONS

#### **Private Sector Includes:**

- Large scale enterprises / industries
- Upstream and downstream enterprises (value added and processing)
- Smallholders, farmers, communities
- Certifying agents and service providers (technical advice, agricultural inputs)
- Banks, private equity funds and microfinance institutions
- Insurance agents and markets (that can lower the cost of business, lower risk)





## LEVERAGING & MATCHING: PRIVATE SECTOR CONSIDERATIONS

#### **Private Sector Can Provide**

- Direct funding
- Cost sharing
- Investment

## **Can Work Through**

- Firm level
- Public private partnerships
- Provision of inputs or knowledge
- Risk reduction, buy down,

#### **But Needs:**

- Enabling conditions
- Loud, long clear signals
- Removal of barriers

#### Public-private partnerships (PPPs)

- Allow sharing of risks, resources, responsibilities & benefits
- Provide framework for cooperative implementation of SLM strategies
- Private partner may provide financing and investment
- Government partner may provide enabling conditions, licenses or permits (e.g., access to land)

# **RESULTS-BASED FINANCING**

- Existing financing mechanisms (carbon /climate funds)
- Visible on the horizon: Green Climate Fund
- Possible over the horizon: Larger global carbon/climate markets

#### **Issues to be managed:**

- Scaling up to landscape level
- Delivery of results = required
- Failure to deliver → Lack of expected finance
- Uncertainty and equity in sharing benefits and risks





Norway's International Climate and Forest Initiative (NICFI)

### **RESULTS-BASED FINANCING: EXAMPLES**

#### **Ethiopia: Humbo Assisted Natural Regeneration Project**



#### Kenya: Agricultural Carbon Project



#### Madagascar: Ankeniheny–Zahamena Biodiversity Conservation Corridor (REDD+) Project



# ENABLING CONDITIONS TO ALLOW or STIMULATE INVESTMENT

- Enabling Conditions: policies that seek to strengthen national, regional, local action; law enforcement / rule of law; and mobilize finance or incentivize behavioral change of actors on the ground
- Barriers: May need to remove obstacles, not just provide incentives (examples: Ethiopia, Indonesia: tax status of carbon revenue = undecided)
- Potential Obstacles: Capacity, concerns about governance, insecure land tenure, illegal activities
- Improved Forest/Land Governance: national policies, enforcement capacities, training and capacity-building, technical assistance, land titling, and certification

# ENABLING CONDITIONS: INVESTMENT CLIMATE, REGULATION OF FINANCIAL INSTITUTIONS

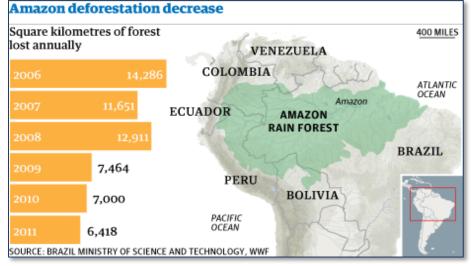
**Examples:** Policies that affect the financial sector, access to capital, and investment climate for doing business – can tilt the playing field toward greener, more resilient activities



opening, running a business. "One stop window" for applications; reducing red tape

Policies that affect the ease of

Brazil tightened rules for bankers, which dried up financing for illegal or destructive forest conversion; Deforestation rate dropped rapidly



## **ATTENTION TO NEEDED INCENTIVES, BEHAVIOR CHANGES**

#### **Incentives Can Help To:**

- Stimulate private actors by overcoming low returns or cash flow issues
- Reduce transaction costs by supplying local knowledge, access
- Enable smallholders to access to credit, business networks/markets, technical assistance & capacity building
- Provide extra funds to reward stewardship of natural resources of upstream beneficial action (PES)

#### **Incentives Influence Land Use Decisions:**

- Taxes or subsidies (including tax breaks) for specific activities
- Fees for use of land, resources, facilities
- Policy or price incentives for downstream activities (e.g, commodities)
- Inputs: Free or reduced cost seedlings, fertilizer (a form of subsidy)
- Financial sector action: loan and credit guarantees that promote sector investments or reduce investment risk

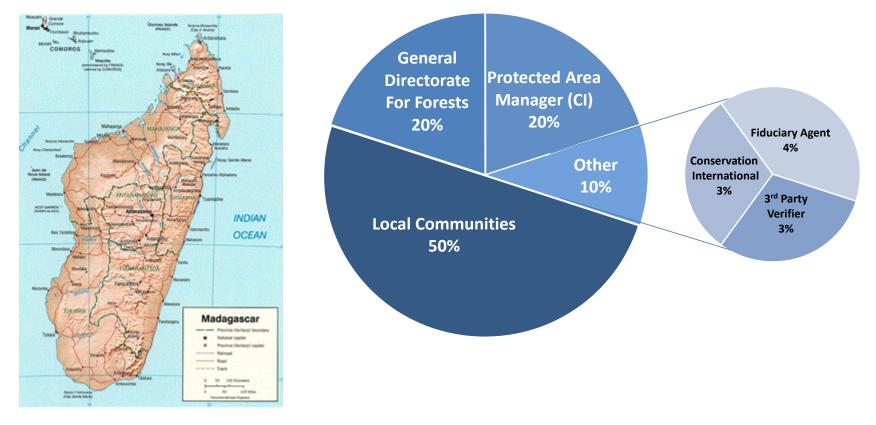
## **CLEAR BENEFIT SHARING: SOME PRINCIPLES**

- Those contributing to results should receive tangible benefits
- Benefits do not need to be in the form of cash or direct payments
- Communities, collective actors should determine collectively how benefits can/should be distributed
- Clarify in advance who does what for which gain to avoid conflict, competing claims
- Capacity building & transparency are needed so that everyone understands where costs or underperformance reduce payments
- Individual level payments for landscape level ERs may face overwhelming measurement challenges and high transaction costs
- Plan measures to manage expectations, manage risks in case under delivery of planned ERs undermines available resources

## **RESULTS BASED FINANCE**

#### Madagascar Example: Revenue Distribution Approach

- Govt will be responsible for receiving carbon revenues & disbursing back to stakeholders based on a agreed shares
- Govt may designate a 3<sup>rd</sup> party to conduct some functions



# INTEGRATING FINANCING FOR LANDSCAPES: CHALLENGES

Integrating climate finance with development finance

- Showing and telling how rural people are benefiting
- Dealing with complexity and risks
- Patching together programs from various funds
- Integrating & blending financing in a sustainable way

> What is your experience?

